

**UNITED STATES OF AMERICA
BEFORE THE NATIONAL LABOR RELATIONS BOARD
REGION 19**

STARBUCKS CORPORATION

and

Case 19-CA-293492

WORKERS UNITED

COMPLAINT AND NOTICE OF HEARING

This Complaint and Notice of Hearing is based on a charge filed by Workers United (“Union”). It is issued pursuant to § 10(b) of the National Labor Relations Act (the “Act”), 29 U.S.C. § 151 *et seq.*, and § 102.15 of the Rules and Regulations of the National Labor Relations Board (the “Board”), and alleges that Starbucks Corporation (“Respondent”) has violated the Act as described below.

1.

(a) The charge in this proceeding was filed by the Union on April 4, 2022, and a copy was served on Respondent by U.S. mail on April 5, 2022.

(b) The first amended charge in this proceeding was filed by the Union on April 12, 2022, and a copy was served on Respondent by U.S. mail on that same date.

(c) The second amended charge in this proceeding was filed by the Union on April 25, 2022, and a copy was served on Respondent by U.S. mail on that same date.

(d) The third amended charge in this proceeding was filed by the Union on May 19, 2022, and a copy was served on Respondent by U.S. mail on that same date.

(e) The fourth amended charge in this proceeding was filed by the Union on June 10, 2022, and a copy was served on Respondent by U.S. mail on June 13, 2022.

2.

(a) At all material times, Respondent has been a corporation with an office and place of business at 2344 Eastlake Ave E., Seattle, Washington (the “facility”), and has been engaged in operating public restaurants selling food and beverages.

(b) In conducting its business operations described above in paragraph 2(a) during the past 12 months, which period is representative of all material times, Respondent derived gross revenues in excess of \$500,000.

(c) In conducting its business operations at its facility during the past 12 months, which period is representative of all material times, Respondent purchased and received goods at the facility valued in excess of \$50,0000 directly from points located outside the State of Washington.

(d) At all material times, Respondent has been an employer engaged in commerce within the meaning of §§ 2(2), (6), and (7) of the Act.

3.

At all material times, the Union has been a labor organization within the meaning of § 2(5) of the Act.

4.

At all material times, the following individuals held positions set forth opposite their respective names and have been supervisors of Respondent within the meaning of § 2(11) of the Act and/or agents of Respondent within the meaning of § 2(13) of the Act, acting on Respondent’s behalf:

(b) (6), (b) (7)(C)	–	(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)	–	(b) (6), (b) (7)(C)

5.

(a) On or about April 4, 2022, Respondent, by (b) (6), (b) (7)(C) at the facility:

- (i) threatened to impose stricter conditions regarding Respondent's minimum availability requirements in response to its employees' union activities and/or support; and
- (ii) threatened its employees with discharge if they did not change their availability.

(b) Respondent engaged in the conduct described above in paragraph 5(a) because employees engaged in Union and/or protected concerted activities and/or to discourage employees from engaging in these and/or other Union or protected concerted activities.

6.

(a) On or about (b) (6), (b) (7)(C) 2022, Respondent, by (b) (6), (b) (7)(C), denied its employee (b) (6), (b) (7)(C) previously approved request to take a month long leave of absence.

(b) On or about (b) (6), (b) (7)(C) 2022, Respondent, by (b) (6), (b) (7)(C) at the facility, denied its employee (b) (6), (b) (7)(C) request to reduce (b) (6), (b) (7)(C) previously approved availability request.

(c) On or about (b) (6), (b) (7)(C), 2022, Respondent discharged its employee (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(d) Respondent engaged in the conduct described above in paragraphs 6(a)-6(c) because (b) (6), (b) (7)(C) formed, joined, or assisted the Union and engaged in concerted activities, and to discourage employees from engaging in these activities.

7.

(a) On or about (b) (6), (b) (7)(C) 2022, Respondent required its employee (b) (6), (b) (7)(C) to increase (b) (6), (b) (7) work availability or resign.

(b) On about (b) (6), (b) (7)(C), 2022, Respondent caused the termination of its employee (b) (6), (b) (7)(C) by the conduct described above in paragraph 7(a).

(c) Respondent engaged in the conduct described above in paragraphs 7(a)-7(b) because (b) (6), (b) (7)(C) formed, joined, or assisted the Union and engaged in concerted activities, and to discourage employees from engaging in these activities.

8.

By the conduct described above in paragraph 5 Respondent has been interfering with, restraining, and coercing employees in the exercise of the rights guaranteed in § 7 of the Act in violation of § 8(a)(1) of the Act.

9.

By the conduct described above in paragraphs 6 and 7, Respondent has been discriminating in regard to hire or tenure or terms or conditions of employment of its employees, thereby discouraging membership in a labor organization in violation of §§ 8(a)(1) and (3) of the Act.

10.

The unfair labor practices of Respondent described above affect commerce within the meaning of §§ 2(6) and (7) of the Act.

WHEREFORE, as part of the remedy for the unfair labor practice allegations alleged above, the General Counsel seeks an Order requiring that Respondent:

(a) electronically distribute the Notice to Employees to all employees at the facilities who are or have been employed by Respondent since April 1, 2022, by text messaging, e-mail, posting on social media websites, and posting on internal applications, if Respondent communicates with its employees by such means;

(b) at a meeting or meetings scheduled to ensure the widest possible attendance, have (b) (6), (b) (7)(C) read the Notice to Employees and an Explanation of Rights to employees employed by Respondent at the facility on work time in the presence of a Board agent and a representative of the Union, or have a Board agent read the Notice to Employees and an Explanation of Rights to employees employed by Respondent at the facility on work time in the presence of a representative of the Union and (b) (6), (b) (7)(C), and make a video recording of the reading of the Notice to Employees and the Explanation of Rights, with the recording being distributed to employees by electronic means or by mail;

(c) conduct a training session for its managers and supervisors on their obligations under the Act;

(d) make employees (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) whole, including, but not limited to, reimbursement of direct and foreseeable consequential damages they incurred as a result of Respondent's unlawful conduct, as well as for their search for work expenses incurred; and

(e) draft and send letters to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C), apologizing to them for their discharges and any hardship or distress they caused, and requiring

Respondent to provide a copy of each letter to the Regional Director within 14 days of distribution.

The General Counsel further seeks all other relief as may be just and proper to remedy the unfair labor practices alleged.

ANSWER REQUIREMENT

Respondent is notified that, pursuant to §§ 102.20 and 102.21 of the Board's Rules and Regulations, it must file an answer to the Complaint. The answer must be **received by this office on or before August 31, 2022.** Respondent also must serve a copy of the answer on each of the other parties.

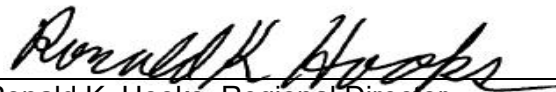
The answer must be filed electronically through the Agency's website. To file electronically, go to www.nlr.gov, click on **E-File Documents**, enter the NLRB Case Number, and follow the detailed instructions. Responsibility for the receipt and usability of the answer rests exclusively upon the sender. Unless notification on the Agency's website informs users that the Agency's E-Filing system is officially determined to be in technical failure because it is unable to receive documents for a continuous period of more than 2 hours after 12:00 noon (Eastern Time) on the due date for filing, a failure to timely file the answer will not be excused on the basis that the transmission could not be accomplished because the Agency's website was off-line or unavailable for some other reason. The Board's Rules and Regulations require that an answer be signed by counsel or non-attorney representative for represented parties or by the party if not represented. See § 102.21. If the answer being filed electronically is a pdf document containing the required signature, no paper copies of the answer need to be transmitted to the regional office. However, if the answer to a complaint is not a pdf file containing

the required signature, then the E-filing rules require that such answer containing the required signature continue to be submitted to the regional office by traditional means within three (3) business days after the date of electronic filing. Service of the answer on each of the other parties must still be accomplished by means allowed under the Board's Rules and Regulations. The answer may not be filed by facsimile transmission. If no answer is filed, or if an answer is filed untimely, the Board may find, pursuant to a Motion for Default Judgment, that the allegations in the Complaint are true.

NOTICE OF HEARING

PLEASE TAKE NOTICE THAT, beginning at 9:00 a.m. (local time) on **the 15th day of November, 2022**, and on consecutive days thereafter until concluded, at a location to be determined in Seattle or via the Zoom Videoconference platform, a hearing will be conducted before an administrative law judge of the National Labor Relations Board. At the hearing, Respondent and any other party to this proceeding have the right to appear and present testimony regarding the allegations in this Complaint. The procedures to be followed at the hearing are described in the attached Form NLRB-4668. The procedure to request a postponement of the hearing is described in the attached Form NLRB-4338.

Dated at Seattle, Washington, this 17th day of August, 2022.

A handwritten signature in black ink, reading "Ronald K. Hooks", written over a horizontal line.

Ronald K. Hooks, Regional Director
National Labor Relations Board, Region 19
915 2nd Ave., Ste. 2948
Seattle, WA 98174

Attachments

Procedures in NLRB Unfair Labor Practice Hearings

The attached complaint has scheduled a hearing that will be conducted by an administrative law judge (ALJ) of the National Labor Relations Board who will be an independent, impartial finder of facts and applicable law. **You may be represented at this hearing by an attorney or other representative.** If you are not currently represented by an attorney, and wish to have one represent you at the hearing, you should make such arrangements as soon as possible. A more complete description of the hearing process and the ALJ's role may be found at Sections 102.34, 102.35, and 102.45 of the Board's Rules and Regulations. The Board's Rules and regulations are available at the following link: www.nlr.gov/sites/default/files/attachments/basic-page/node-1717/rules_and_regs_part_102.pdf.

The NLRB allows you to file certain documents electronically and you are encouraged to do so because it ensures that your government resources are used efficiently. To e-file go to the NLRB's website at www.nlr.gov, click on "e-file documents," enter the 10-digit case number on the complaint (the first number if there is more than one), and follow the prompts. You will receive a confirmation number and an e-mail notification that the documents were successfully filed.

Although this matter is set for trial, this does not mean that this matter cannot be resolved through a settlement agreement. The NLRB recognizes that adjustments or settlements consistent with the policies of the National Labor Relations Act reduce government expenditures and promote amity in labor relations and encourages the parties to engage in settlement efforts.

I. BEFORE THE HEARING

The rules pertaining to the Board's pre-hearing procedures, including rules concerning filing an answer, requesting a postponement, filing other motions, and obtaining subpoenas to compel the attendance of witnesses and production of documents from other parties, may be found at Sections 102.20 through 102.32 of the Board's Rules and Regulations. In addition, you should be aware of the following:

- **Special Needs:** If you or any of the witnesses you wish to have testify at the hearing have special needs and require auxiliary aids to participate in the hearing, you should notify the Regional Director as soon as possible and request the necessary assistance. Assistance will be provided to persons who have handicaps falling within the provisions of Section 504 of the Rehabilitation Act of 1973, as amended, and 29 C.F.R. 100.603.
- **Pre-hearing Conference:** One or more weeks before the hearing, the ALJ may conduct a telephonic prehearing conference with the parties. During the conference, the ALJ will explore whether the case may be settled, discuss the issues to be litigated and any logistical issues related to the hearing, and attempt to resolve or narrow outstanding issues, such as disputes relating to subpoenaed witnesses and documents. This conference is usually not recorded, but during the hearing the ALJ or the parties sometimes refer to discussions at the pre-hearing conference. You do not have to wait until the prehearing conference to meet with the other parties to discuss settling this case or any other issues.

II. DURING THE HEARING

The rules pertaining to the Board's hearing procedures are found at Sections 102.34 through 102.43 of the Board's Rules and Regulations. Please note in particular the following:

- **Witnesses and Evidence:** At the hearing, you will have the right to call, examine, and cross-examine witnesses and to introduce into the record documents and other evidence.
- **Exhibits:** Each exhibit offered in evidence must be provided in duplicate to the court reporter and a copy of each of each exhibit should be supplied to the ALJ and each party when the exhibit is offered in evidence. If a copy of any exhibit is not available when the original is received, it will be the responsibility of the party offering such exhibit to submit the copy to the ALJ before the close of hearing.

If a copy is not submitted, and the filing has not been waived by the ALJ, any ruling receiving the exhibit may be rescinded and the exhibit rejected.

- **Transcripts:** An official court reporter will make the only official transcript of the proceedings, and all citations in briefs and arguments must refer to the official record. The Board will not certify any transcript other than the official transcript for use in any court litigation. Proposed corrections of the transcript should be submitted, either by way of stipulation or motion, to the ALJ for approval. Everything said at the hearing while the hearing is in session will be recorded by the official reporter unless the ALJ specifically directs off-the-record discussion. If any party wishes to make off-the-record statements, a request to go off the record should be directed to the ALJ.
- **Oral Argument:** You are entitled, on request, to a reasonable period of time at the close of the hearing for oral argument, which shall be included in the transcript of the hearing. Alternatively, the ALJ may ask for oral argument if, at the close of the hearing, if it is believed that such argument would be beneficial to the understanding of the contentions of the parties and the factual issues involved.
- **Date for Filing Post-Hearing Brief:** Before the hearing closes, you may request to file a written brief or proposed findings and conclusions, or both, with the ALJ. The ALJ has the discretion to grant this request and to will set a deadline for filing, up to 35 days.

III. AFTER THE HEARING

The Rules pertaining to filing post-hearing briefs and the procedures after the ALJ issues a decision are found at Sections 102.42 through 102.48 of the Board's Rules and Regulations. Please note in particular the following:

- **Extension of Time for Filing Brief with the ALJ:** If you need an extension of time to file a post-hearing brief, you must follow Section 102.42 of the Board's Rules and Regulations, which requires you to file a request with the appropriate chief or associate chief administrative law judge, depending on where the trial occurred. You must immediately serve a copy of any request for an extension of time on all other parties and furnish proof of that service with your request. You are encouraged to seek the agreement of the other parties and state their positions in your request.
- **ALJ's Decision:** In due course, the ALJ will prepare and file with the Board a decision in this matter. Upon receipt of this decision, the Board will enter an order transferring the case to the Board and specifying when exceptions are due to the ALJ's decision. The Board will serve copies of that order and the ALJ's decision on all parties.
- **Exceptions to the ALJ's Decision:** The procedure to be followed with respect to appealing all or any part of the ALJ's decision (by filing exceptions with the Board), submitting briefs, requests for oral argument before the Board, and related matters is set forth in the Board's Rules and Regulations, particularly in Section 102.46 and following sections. A summary of the more pertinent of these provisions will be provided to the parties with the order transferring the matter to the Board.

UNITED STATES GOVERNMENT
NATIONAL LABOR RELATIONS BOARD
NOTICE

Case 19-CA-293492

The issuance of the notice of formal hearing in this case does not mean that the matter cannot be disposed of by agreement of the parties. On the contrary, it is the policy of this office to encourage voluntary adjustments. The examiner or attorney assigned to the case will be pleased to receive and to act promptly upon your suggestions or comments to this end.

An agreement between the parties, approved by the Regional Director, would serve to cancel the hearing. However, unless otherwise specifically ordered, the hearing will be held at the date, hour, and place indicated. Postponements ***will not be granted*** unless good and sufficient grounds are shown ***and*** the following requirements are met:

- (1) The request must be in writing. An original and two copies must be filed with the Regional Director when appropriate under 29 CFR 102.16(a) or with the Division of Judges when appropriate under 29 CFR 102.16(b).
- (2) Grounds must be set forth in ***detail***;
- (3) Alternative dates for any rescheduled hearing must be given;
- (4) The positions of all other parties must be ascertained in advance by the requesting party and set forth in the request; and
- (5) Copies must be simultaneously served on all other parties (listed below), and that fact must be noted on the request.

Except under the most extreme conditions, no request for postponement will be granted during the three days immediately preceding the date of hearing.

E-Service

Alyson D. Dieckman, Attorney
Ryan P. Hammond, Attorney
Littler Mendelson, P.C.
600 University St., Ste. 3200
Seattle, WA 98101-3122
adieckman@littler.com
rhammond@littler.com
starbucksnlrb@littler.com

Renea I. Saade, Attorney
Littler Mendelson, P.C.
500 L St., Ste. 201
Anchorage, AK 99501-5909
rsaade@littler.com

Howard Schultz, CEO
Starbucks Corporation
2401 Utah Ave. S, Ste 800
Seattle, WA 98134-1435
hschultz@starbucks.com

E-Service

Marina Multhaup, Attorney
Dmitri Iglitzin, Attorney
Barnard, Iglitzin & Lavitt LLP
18 W Mercer St., Ste. 400
Seattle, WA 98119-3971
multhaup@workerlaw.com
iglitzin@workerlaw.com

Richard A. Minter, Assistant Manager
Workers United
22 South 22nd St.
Philadelphia, PA 19103
richard.minter@workers-united.org